kontron
The Power of IoT

# Quarterly Statement
# Q3 2025


Kontron AG | WKN A0X9EJ | www.kontron.com

# 01

# KONTRON GROUP OVERVIEW

## Key figures

| IN EUR MIO. | 9M 2025 | 9M 2024 |
|---|---|---|
| Revenues | 1,181.9 | 1,207.7 |
| EBITDA[1)] | 193.6 | 141.4 |
| Result after non-controlling interests[2)] | 110.8 | 62.3 |
| Earnings per share undilluted (in EUR cent) | 1 EUR 80 Cent | 1 EUR 1 Cent |
| Operating cash flow | 49.7 | 2.8 |

1) Includes one-off effects of preliminary around EUR 46 million from portfolio streamlining
2) Result from continuing and discontinued operations

| IN EUR MIO. | 30.09.2025 | 31.12.2024 |
|---|---|---|
| Cash and cash equivalents | 187.6 | 315.6 |
| Net Cash (+) / Net debt (-)[3)] | -228.6 | -163.1 |
| Equity | 714.8 | 652.3 |
| Equity ratio | 40.6% | 35.8% |
| Backlog | 2,443.9 | 2,077.9 |
| Project-pipeline | 7,801.6 | 6,643.1 |
| Employees[4)] | 6,826 | 7,263 |

3) Cash and cash equivalents less non-current and current financial liabilities
4) Number of employees on a full-time equivalent basis excluding employees on leave, interns, trainees and temporary workers

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# FOREWORD

## Kontron makes strong headway in stormy times

2025 is a challenging year for the economy in Europe. Military conflicts, (trade) wars - not to mention tariffs - and excessive bureaucracy in Europe, are making it slow going for the economy. Kontron has also not been able to completely avoid the effects of these impacts, but we are getting through these stormy times better than many others.

Kontron will achieve the ambitious profit growth targets for 2025. In nine months, we have been able to generate an EBITDA of EUR 194 million. At the beginning of the year, our target was to increase the EUR 192 million in 2024 by 15% to at least EUR 220 million. From today's standpoint, we will achieve this ambitious target and significantly exceed it due to the special effects following the deconsolidation of our COM modules business.

We are currently focusing on portfolio streamlining and implementing our strategy of focusing on high-margin IoT solutions. COM modules, which proportionally have a low software content, are an example of portfolio streamlining. They were part of the Kontron portfolio for more than 20 years. In 2025, we handed over this division with its revenues of around EUR 100 million to our strongest competitor, congatec, who can exploit many synergies within their company. At the same time, there was a profit of around EUR 46 million. Operating as a partner company, we will in future equip all COM modules manufactured by the congatec Group with security software, which matches Kontron core business 100%.

We sold the majority of our IT business to Axians in 2022. At that time, three IT companies remained in Hungary, Romania and Austria with a revenue of EUR 220 million. EUR 70 million in IT business has since been terminated. Due to the disposal of the COM business and the reduction of IT activities, revenues of around EUR 170 million were lost, and a further sale of IT activities is being planned. At the same time, however, the gross margin increased from 34.7% in 2022 to 41.7% in Q3 2025. In the same period, EBITDA increased from EUR 70 million in 2022 to EUR 220 million (not including the one-off special effect). So focusing on high-margin IoT solutions is paying off.

Part of this strategy is to further expand our technology leadership in IoT solutions. With over 3,000 engineers, Kontron has the largest development capacities in the area of IoT solutions with a strong focus on software. We are using the resources freed up as a result of portfolio streamlining primarily on three key technologies that will drive the continued growth of Kontron over the next 10 years:

Under the heading CRA (Cyber Resilience Act), a new standard for data security was defined, which has been legally enshrined e.g. in the EU since 2025. CRA is essential in defense and critical public infrastructure, both of which are areas in which Kontron is already strong and which are key to the future development of Kontron. The Kontron AI-based operating system (KontronOS) is the first CRA compatible software for IoT solutions. By the end of this decade, we expect over 100 million CRA operating systems to be installed worldwide. We have set ourselves the target of installing 30 million CRA compatible operating systems by 2028.

In the area of FRMCS (Future Railway Mobile Communication Standard), Kontron is also currently the only full solution provider as a result of our cooperation with Qualcomm. FRMCS will significantly improve train safety as well as greatly increase the utilization of the rail network. FRMCS is not expected to become mandatory until 2028, but most tenders already specify FRMCS compatibility.

Our cooperation with Qualcomm also helps Kontron in the strategic positioning of NADs (Network Access Devices) for connecting vehicles. This connectivity is the essential prerequisite for autonomous vehicles and the detection of digital traffic signs. We already have orders in excess of EUR 300 million on our books, although we will not deliver these products until the end of 2026.

In 2025, we will benefit from the cross-market use of our IoT solutions. The current downturn in the automotive and industrial sectors is more than compensated for by the defense and infrastructure/rail sectors, because both areas have very positive order dynamics, particularly for new IoT solutions. We confirm our operating EBITDA target of over EUR 220 million, plus a special effect of around EUR 46 million, and further profit growth in 2026.

Hannes Niederhauser, CEO

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# NOTES TO THE COURSE OF BUSINESS

## Focus on core business

Revenues in the first nine months of 2025 is EUR 1,181.9 million compared to EUR 1,207.7 million in the same period of the previous year (-2.2%) and is effected by the deconsolidation of the COM business. The gross margin went from 43.0% in the same period to 41.7% in the first nine months of 2025, while EBITDA increased very strongly by 37.0% to EUR 193.6 million (9M 2024: EUR 141.4 million), which corresponds to an EBITDA margin of 16.4% compared to 11.7% in the same period of the previous year. This includes a one-off effect of preliminary around EUR 46.0 million from the deconsolidation of the COM module business. Operating EBITDA for the first nine months of the current financial year was around EUR 147.6 million, which corresponds to an EBITDA margin of 12.5%. Compared to 11.7% in the previous year, this has also increased significantly operationally.

Revenues in Q3 went down 6.3% to EUR 400.8 million (Q3 2024: EUR 427.7 million). The gross margin was 43.4% (Q3 2024: 44.7%). EBITDA decreased by 19.9% to EUR 47.6 million (Q3 2024: EUR 59.4 million), whereas EBITDA from the previous year was positively influenced by deconsolidation effects from the sale of the participation in Telealarm. The EBITDA margin was 11.9% compared to 13.9% in the same quarter of the previous year.

Compared with EUR 56.5 million in the same period in the previous year, depreciation and amortization remained almost constant at EUR 56.8 million in the first nine months of 2025. The financial result for the first nine months of 2025 also remained constant and amounted to negative EUR 14.9 million (9M 2024: negative EUR 14.7 million). Income tax expenses in the reporting period amounted to EUR 12.0 million (9M 2024: EUR 7.6 million), with a final tax assessment still being carried out at the end of 2025.

Consolidated net income attributable to Kontron shareholders from continuing and discontinued operations for the first nine months of 2025 amounted to EUR 110.8 million compared to EUR 62.3 million in the same period of 2024, brought about largely by the streamlining of the portfolio. Earnings per share (undiluted) increased significantly to 1 EUR 80 cent over the past nine-month period (Q1-Q3 2024: 1 EUR 1 cent).

## Results affected by portfolio streamlining

The group of companies is reported and managed in the three segments “Europe”, “Global” and “Software + Solutions.”

› “Europe”: This segment covers all activities of the Kontron Group relating to development of secure solutions for networked machines by means of a combined portfolio consisting of hardware, middleware and IoT services in Europe. The focus of the business segment is on the products developed by the Kontron Group (proprietary technologies) and solutions for the main markets of smart factories, medical technology and communication solutions. The headquarters are also shown in this segment.

  In the first nine months of 2025, revenues in the “Europe” segment fell by 11.3% to EUR 600.8 million (9M 2024: EUR 677.4 million) primarily driven by the deconsolidation of the COM business. The gross margin improved from 36.8% to 37.1%. The EBITDA before headquarters charges increased by 56.9% to EUR 91.9 million (9M 2024: EUR 58.5 million).

› “Global”: The “Global” segment represents the Kontron Group's business in North America and Asia.

  In the first nine months of 2025, revenues in the “Global” segment fell by 6.0% to EUR 162.0 million (9M 2024: EUR 172.4 million) primarily driven by the deconsolidation of the COM business. At 34.5%, the gross margin remained the same in the first nine months of 2025 as in the reporting period of the previous year. EBITDA before headquarters costs increased significantly by 143.4% to EUR 30.1 million (Q1-Q3 2024: EUR 12.4 million), influenced by deconsolidation effects.

› “Software + Solutions”: In this segment, the Kontron Group presents its software solutions for industrial automation, technologies and solutions for high-speed trains, as well as the high-margin Defense and Aerospace sectors.

  For the first nine months of 2025, this segment recorded an increase in revenues of 17.1% to EUR 419.1 million (9M 2024: EUR 357.9 million). The gross margin in the reporting period was 51.0% (9M 2024: 58.8%). EBITDA before headquarters costs in this segment amounted to EUR 71.6 million in the first nine months of 2025 (9M 2024: EUR 70.4 million), which represents a slight increase of 1.7%, although the EBITDA 9M 2024 was positively influenced by deconsolidation effects.

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| IN EUR MIO. | EUROPE[1] | | GLOBAL | | SOFTWARE + SOLUTIONS | | KONTRON GROUP | |
|---|---|---|---|---|---|---|---|---|
| | 9M 2025 | 9M 2024[2] | 9M 2025 | 9M 2024 | 9M 2025 | 9M 2024[2] | 9M 2025 | 9M 2024 |
| Total revenues | 728.8 | 811.9 | 220.9 | 226.4 | 491.2 | 405.8 | 1,441.0 | 1,444.1 |
| Internal revenues | -128.0 | -134.5 | -58.9 | -53.9 | -72.2 | -47.9 | -259.1 | -236.4 |
| Revenues | 600.8 | 677.4 | 162.0 | 172.4 | 419.1 | 357.9 | 1,181.9 | 1,207.7 |
| Gross profit | 222.9 | 249.0 | 56.0 | 59.4 | 213.9 | 210.3 | 492.8 | 518.8 |
| EBITDA[3] | 91.9 | 58.5 | 30.2 | 12.4 | 71.6 | 70.4 | 193.6 | 141.4 |
| Depreciation and amortization | -30.3 | -28.3 | -5.4 | -6.2 | -21.1 | -22.0 | -56.8 | -56.5 |
| EBIT | 61.6 | 30.3 | 24.7 | 6.2 | 50.5 | 48.5 | 136.8 | 84.9 |

1) Segment "Europe" including Headquarter-charges not allocated
2) Previous year adjusted after reclassification of companies between 'Europe' and 'Software + Solutions'
3) Includes one-off effects from portfolio streamlining

| IN EUR MIO. | EUROPE[1] | | GLOBAL | | SOFTWARE + SOLUTIONS | | KONTRON GROUP | |
|---|---|---|---|---|---|---|---|---|
| | Q3 2025 | Q3 2024[2] | Q3 2025 | Q3 2024 | Q3 2025 | Q3 2024[2] | Q3 2025 | Q3 2024 |
| Total revenues | 234.6 | 271.6 | 69.2 | 70.5 | 172.3 | 139.6 | 476.1 | 481.7 |
| Internal revenues | -32.4 | -24.1 | -18.2 | -15.3 | -24.7 | -14.6 | -75.3 | -53.9 |
| Revenues | 202.2 | 247.5 | 50.9 | 55.2 | 147.6 | 125.0 | 400.8 | 427.7 |
| Gross profit | 77.2 | 91.5 | 19.6 | 19.5 | 77.4 | 80.3 | 174.1 | 191.3 |
| EBITDA[3] | 8.5 | 20.5 | 7.5 | 3.9 | 31.6 | 35.0 | 47.6 | 59.4 |
| Depreciation and amortisation | -9.3 | -10.9 | -1.5 | -2.2 | -8.0 | -9.8 | -18.7 | -22.8 |
| EBIT | -0.8 | 9.6 | 6.0 | 1.8 | 23.6 | 25.2 | 28.9 | 36.6 |

1) Segment "Europe" including Headquarter-charges not allocated
2) Previous year adjusted after reclassification of companies between 'Europe' and 'Software + Solutions'
3) Includes one-off effects from portfolio streamlining

# 03
# NOTES TO THE COURSE OF BUSINESS

## Solid financial position and strong operating cash flow

The financial and liquidity position of the Group was very solid in the first nine months of 2025. As of September 30, 2025, the balance sheet total amounted to EUR 1,761.8 million (December 31, 2024: EUR 1.823.7 million | June 30, 2025: EUR 1.806.4 million). Cash and cash equivalents amounted to a total of EUR 187.6 million as of September 30, 2025, compared to EUR 315.6 million as of December 31, 2024. The reduction compared to December 31, 2024, is primarily due to the dividend payment of EUR 0.60 per dividend-bearing share and the repayment of external liabilities. The Kontron Group's net debt amounted to EUR 228.6 million as of September 30, 2025 (December 31, 2024: net debt EUR 163.1 million I June 30, 2025: net debt EUR 254.6 million).

In the first nine months, Kontron achieved an operating cash flow of EUR 49.7 million, compared with EUR 2.8 million in the same period of the previous year. At EUR 33.5 million, Q3 was the strongest quarter so far in the year under review. Cash flow from financing activities in the first nine months of 2025 was negative EUR 133.4 million, compared to minus EUR 18.1 million in the same period of the previous year. The development is primarily due to the repayment of external liabilities, interest payments and the payment of the dividend.

The number of employees (not including apprentices and staff on parental leave or training courses) went down from 7,392 employees as of September 30, 2024 to 6,826 employees as of September 30, 2025. At the end of 2024, the number of employees was 7,263.

## Outlook

For the current financial year 2025, Kontron reaffirms the achievement of an operating profit (EBITDA) of more than EUR 220 million, in addition to special effects of around EUR 46 million. Kontron expects to continue on its course of growth and profitability during the next financial year due to its extensive IoT technology portfolio, especially in the future-oriented topics of artificial intelligence and cybersecurity (CRA standard).

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## CONSOLIDATED INCOME STATEMENT

| CONSOLIDATED INCOME STATEMENT IN TEUR | 9M 2025 | 9M 2024 | Q3 2025 | Q3 2024 |
|---|---|---|---|---|
| Revenues | 1,181,909 | 1,207,679 | 400,760 | 427,735 |
| Capitalized development costs | 33,869 | 27,211 | 10,342 | 8,780 |
| Other income | 101,761 | 17,168 | 168 | 10,625 |
| Expenses for materials and other services purchased | -689,151 | -688,927 | -226,665 | -236,398 |
| Personnel expenses | -341,135 | -320,766 | -106,221 | -109,709 |
| Depreciation and amortization | -56,791 | -56,453 | -18,715 | -22,847 |
| Other operating expenses | -93,621 | -100,999 | -30,790 | -41,625 |
| **Result from operations** | **136,841** | **84,913** | **28,879** | **36,561** |
| Finance income | 4,405 | 6,509 | 3,147 | 1,020 |
| Finance expenses | -19,341 | -21,246 | -5,826 | -8,190 |
| **Financial result** | **-14,936** | **-14,737** | **-2,679** | **-7,170** |
| Result from associated companies | -132 | 0 | 32 | 0 |
| **Earnings before taxes** | **121,773** | **70,176** | **26,232** | **29,391** |
| Income taxes | -11,970 | -7,556 | -4,014 | -3,719 |
| Profit/loss from continuing operations | 109,803 | 62,620 | 22,218 | 25,672 |
| Profit/loss from discontinued operations | 0 | 229 | 0 | 0 |
| **Net income** | **109,803** | **62,849** | **22,218** | **25,672** |
| Results from the period attributable to owners of non-controlling interests | -977 | 552 | 331 | 1,268 |
| **Results from the period attributable to owners of interests in parent company** | **110,780** | **62,297** | **21,887** | **24,404** |
| Earnings per share from continuing operations (undiluted) | 1.80 | 1.01 | 0.36 | 0.39 |
| Earnings per share from continuing operations (diluted) | 1.75 | 0.97 | 0.35 | 0.38 |
| Earnings per share attributable to owners of interests in parent company (undiluted) | 1.80 | 1.01 | 0.36 | 0.39 |
| Earnings per share attributable to owners of interests in parent company (diluted) | 1.75 | 0.98 | 0.35 | 0.38 |
| Average number of shares in circulation (in thousands undiluted) | 61,403 | 61,634 | 61,430 | 61,949 |
| Average number of shares in circulation (in thousands diluted) | 63,222 | 63,739 | 63,134 | 63,599 |

# STATEMENT OF OTHER COMPREHENSIVE INCOME

| STATEMENT OF OTHER COMPREHENSIVE INCOME IN TEUR | 9M 2025 | 9M 2024 | Q3 2025 | Q3 2024 |
|---|---|---|---|---|
| **Net income** | **109,803** | **62,849** | **22,218** | **25,672** |
| Items that will not be reclassified to profit or loss | | | | |
| Remeasurement according to IAS 19 | | | | |
| Gains (+) / losses (-) from remeasurement | 59 | 2 | 36 | 1 |
| | 59 | 2 | 36 | 1 |
| Items that may be subsequently reclassified to profit or loss | | | | |
| Unrealized gains/losses from currency translation | -12,678 | -1,471 | -810 | -5,552 |
| | -12,678 | -1,471 | -810 | -5,552 |
| **Other comprehensive income** | **-12,619** | **-1,469** | **-774** | **-5,551** |
| | | | | |
| **Comprehensive income** | **97,184** | **61,380** | **21,444** | **20,121** |
| **of which attributable to** | | | | |
| the owners of non-controlling interests | -984 | 527 | 363 | 1,225 |
| the owners of interests in parent company | 98,168 | 60,853 | 21,081 | 18,896 |

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# CONSOLIDATED BALANCE SHEET

| ASSETS IN TEUR | 30.09.2025 | 31.12.2024 |
|---|---|---|
| NON-CURRENT ASSETS | | |
| Property, plant and equipment | 224,501 | 238,083 |
| Intangible assets | 161,332 | 157,306 |
| Goodwill | 261,322 | 262,574 |
| Investments in associated companies | 2,534 | 0 |
| Financial assets non-current | 126,403 | 12,738 |
| Contract assets non-current | 1,638 | 1,483 |
| Other non-current assets | 7,505 | 8,268 |
| Deferred tax assets | 59,817 | 64,311 |
| | **845,052** | **744,763** |
| CURRENT ASSETS | | |
| Inventories | 329,645 | 373,289 |
| Trade receivables | 207,732 | 249,649 |
| Contract assets current | 98,665 | 71,585 |
| Financial assets current | 34,854 | 17,681 |
| Other receivables and assets current | 58,287 | 51,088 |
| Cash and cash equivalents | 187,551 | 315,637 |
| | **916,734** | **1,078,929** |
| **Total assets** | **1,761,786** | **1,823,692** |

| EQUITY AND LIABILITIES IN TEUR | 30.09.2025 | 31.12.2024 |
|---|---|---|
| EQUITY | | |
| Subscribed capital | 63,861 | 63,861 |
| Capital reserves | 104,549 | 102,246 |
| Accumulated results | 596,621 | 522,694 |
| Other reserves | -18,808 | -6,196 |
| Treasury shares | -49,260 | -50,146 |
| Equity attributable to owners of interests in parent company | 696,963 | 632,459 |
| Non-controlling interests | 17,840 | 19,819 |
| | **714,803** | **652,278** |
| NON-CURRENT LIABILITIES | | |
| Financing liabilities non-current | 234,645 | 305,760 |
| Other financial liabilities non-current | 76,723 | 97,368 |
| Contract liabilities | 10,172 | 5,657 |
| Deferred tax liabilities | 11,015 | 11,063 |
| Provisions non-current | 43,087 | 33,085 |
| | **375,642** | **452,933** |
| CURRENT LIABILITIES | | |
| Financing liabilities current | 181,537 | 172,985 |
| Trade payables | 240,797 | 272,378 |
| Contract liabilities | 58,584 | 91,198 |
| Other financial liabilities current | 48,378 | 48,141 |
| Provisions current | 58,677 | 39,470 |
| Other liabilities current | 83,368 | 94,309 |
| | **671,341** | **718,481** |
| **Total equity and liabilities** | **1,761,786** | **1,823,692** |

# CONSOLIDATED CASH FLOW STATEMENT

| CONSOLIDATED STATEMENT OF CASH FLOWS IN TEUR | 9M 2025 | 9M 2024 | Q3 2025 | Q3 2024 |
|---|---|---|---|---|
| CASHFLOW FROM OPERATING ACTIVITIES FROM CONTINUING AND DISCONTINUED OPERATIONS | | | | |
| Earnings before tax from continuing and discontinued operations | 121,773 | 70,405 | 26,232 | 29,391 |
| Depreciation and amortization | 56,791 | 56,453 | 18,715 | 22,847 |
| Interest expenses | 19,341 | 21,246 | 5,826 | 8,190 |
| Interest and other income from the disposal of financial assets | -4,405 | -6,509 | -3,147 | -791 |
| Result from associated companies | 132 | 0 | -32 | 0 |
| Increase/decrease of provisions | -11,412 | -11,106 | -1,980 | -5,733 |
| Gains/losses from the disposal of non-current non-financial assets | 1,240 | 630 | 1,238 | -290 |
| Changes in inventories | 36,269 | 2,195 | 10,917 | 12,130 |
| Changes in trade receivable and contract assets | 2,154 | -3,208 | -14,456 | -20,139 |
| Changes in other receivables and assets | -6,388 | 12,434 | 11,738 | 10,036 |
| Changes in trade payable and contract liabilities | -48,518 | -104,114 | -11,620 | -15,254 |
| Changes in other liabilities | -591 | -21,442 | -4,381 | -8,263 |
| Other non-cash income and expenses | -6,246 | -8,648 | -116 | -9,885 |
| Result from the deconsolidation of subsidaries | -93,584 | 0 | 0 | 0 |
| **Cash and cash equivalents from operations** | **66,556** | **8,336** | **38,934** | **22,239** |
| Income taxes paid | -16,820 | -5,540 | -5,483 | -2,688 |
| **Cashflow from operating activities** | **49,736** | **2,796** | **33,451** | **19,551** |
| CASHFLOW FROM INVESTING ACTIVITIES | | | | |
| Payments to acquire property, plant and equipment and intangible assets | -64,399 | -52,639 | -32,293 | -22,015 |
| Payments received for the disposal of property, plant and equipment and intangible assets | 637 | 1,075 | -531 | 601 |
| Disposal/purchase of financial instruments | -77 | 1,040 | -656 | 4,426 |
| Payments to acquire subsidiaries less cash assumed and plus current account liabilities assumed | -1,158 | -105,945 | 0 | -38,807 |
| Proceeds /Payments from disposal/sale of subsidiaries less cash disposed and plus current account liabilities disposed | 21,294 | 30,523 | 26,845 | 30,523 |
| Proceeds (net) from disposal of discontinued operations | 0 | 16,579 | 0 | 16,973 |
| Interest income | 3,366 | 5,790 | 2,388 | 626 |
| **Cash flow from investing activities** | **-40,337** | **-103,577** | **-4,247** | **-7,673** |
| CASHFLOW FROM FINANCING ACTIVITIES | | | | |
| Increase in financing liabilities and financial liabilities | 82,322 | 345,926 | 16,000 | 9,876 |
| Decrease in financing liabilities and financial liabilities | -165,710 | -249,576 | -52,048 | -23,097 |
| Interests paid | -17,930 | -16,062 | -4,040 | -4,777 |
| Acquisition/Disposal of non-controlling interests | 4,956 | -57,523 | 4,956 | 0 |
| Payments for cash settlement of share options | -1,048 | 0 | -122 | 0 |
| Dividends to owners of interests in parent company | -36,855 | -30,833 | 0 | 0 |
| Cash inflow / outflow for of treasury shares | 886 | -9,992 | 795 | -8,212 |
| **Cash flow from financial activities** | **-133,379** | **-18,060** | **-34,459** | **-26,210** |
| Changes in exchange rates | -4,106 | -1,338 | -696 | -1,313 |
| **Changes in cash and cash equivalents** | **-128,086** | **-120,179** | **-5,951** | **-15,645** |
| Cash and cash equivalents as of the beginning of the period | 315,637 | 332,235 | 193,502 | 227,701 |
| **Cash and cash equivalents as of the end of the period** | **187,551** | **212,056** | **187,551** | **212,056** |

# FINANCIAL CALENDAR

## 2025

| | |
|---|---|
| 05.11.2025 | Q3-quarterly statement 2025 (Earnings-Call Q3 2025) |
| 18.11.2025 | DZ Bank Equity Conference, Frankfurt |
| 24.11.2025 | EKF, Frankfurt (24.11.-26.11.2025) |

Further details available under
https://www.kontron.com/en/group/investors/financial-calendar

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